

Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2019 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2019 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.

1A. Continuum of Care (CoC) Identification

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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1A-1. CoC Name and Number: TX-603 - El Paso City & County CoC

1A-2. Collaborative Applicant Name: El Paso Coalition for the Homeless

1A-3. CoC Designation: CA

1A-4. HMIS Lead: El Paso Coalition for the Homeless

1B. Continuum of Care (CoC) Engagement

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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1B-1. CoC Meeting Participants.

For the period of May 1, 2018 to April 30, 2019, applicants must indicate whether the Organization/Person listed:

- 1. participated in CoC meetings;**
- 2. voted, including selecting CoC Board members; and**
- 3. participated in the CoC’s coordinated entry system.**

Organization/Person	Participates in CoC Meetings	Votes, including selecting CoC Board Members	Participates in Coordinated Entry System
Local Government Staff/Officials	Yes	Yes	No
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
Law Enforcement	Yes	Yes	Yes
Local Jail(s)	Yes	Yes	Yes
Hospital(s)	Yes	Yes	Yes
EMS/Crisis Response Team(s)	Yes	Yes	Yes
Mental Health Service Organizations	Yes	Yes	Yes
Substance Abuse Service Organizations	Yes	Yes	Yes
Affordable Housing Developer(s)	Yes	Yes	Yes
Disability Service Organizations	Yes	Yes	Yes
Disability Advocates	Yes	Yes	Yes
Public Housing Authorities	Yes	Yes	Yes
CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes

Youth Advocates	Yes	Yes	Yes
School Administrators/Homeless Liaisons	Yes	Yes	Yes
CoC Funded Victim Service Providers	Yes	Yes	Yes
Non-CoC Funded Victim Service Providers	Not Applicable	No	No
Domestic Violence Advocates	Yes	Yes	Yes
Street Outreach Team(s)	Yes	Yes	Yes
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	Yes
LGBT Service Organizations	Yes	Yes	Yes
Agencies that serve survivors of human trafficking	Yes	Yes	Yes
Other homeless subpopulation advocates	Yes	Yes	Yes
Homeless or Formerly Homeless Persons	Yes	Yes	Yes
Mental Illness Advocates	Yes	Yes	Yes
Substance Abuse Advocates	Yes	Yes	Yes
Other:(limit 50 characters)			

By selecting "other" you must identify what "other" is.

1B-1a. CoC’s Strategy to Solicit/Consider Opinions on Preventing/Ending Homelessness.

Applicants must describe how the CoC:

- 1. solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;**
- 2. communicates information during public meetings or other forums the CoC uses to solicit public information;**
- 3. takes into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness; and**
- 4. ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats, e.g., PDF. (limit 2,000 characters)**

1) CoC solicits a wide variety of individuals/organizations who weigh in on the issues on homelessness. Through ongoing planning process, we rely on local expertise from nonprofits that oversee/manage homeless programs, along with homeless/formerly homeless people who have lived experience. Collaborative efforts include Strategic Planning workshop attended by providers, civic leaders & community at large as well as ongoing sessions convened for training purposes & discussion regarding best practices, procedures/barriers. Also solicit participation from our local PHAs & law enforcement in all committees.

2) CoC coordinates monthly general membership meetings which are advertised on the agency’s website & announced through the list serve of 450+ email addresses. Meetings open to the public & the agenda includes items where interested entities can offer opinions, share upcoming functions, or

discuss issues with existing programs. City, ESG Recipient & a member of the CoC, frequently contacts the CoC regarding feedback from City Council Representatives & their constituents. The County is the CE operator, a member of the CoC, & information is communicated to the Coalition from County Commissioners & their constituents.

3) Meetings are open & announced to a diverse group of individuals & organizations who have a full range of knowledge who are part of the CoC list serve. Approach brings subject matter experts to CoC meetings to further investigate new initiatives, seek new & prioritize existing funds to address gaps in the homeless system, & foster collaborative partners that present & effective proposals. Information gathered in addressing preventing & ending homelessness is incorporated in the ESG/CoC priorities.

4) All meeting take place at handicap accessible locations, we offer aids for those who are hard of hearing, & have access to agencies who provide interpretation for those who are deaf. All CoC information is made available electronically.

1B-2. Open Invitation for New Members.

Applicants must describe:

- 1. the invitation process;**
 - 2. how the CoC communicates the invitation process to solicit new members;**
 - 3. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats;**
 - 4. how often the CoC solicits new members; and**
 - 5. any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.**
- (limit 2,000 characters)**

1) The CoC process to solicit new members involves daily community outreach & marketing through website, social media. Membership is open to all who care about the issue of homelessness in our community. Representatives of social & governmental agencies, religious congregations, & concerned citizens are encouraged to attend the monthly meetings for the purpose of education, networking, & discussion of important issues related to homelessness. In addition, each year an email is distributed to the Coalition's listserv of 450+ email addresses describing the work of the CoC including the Coalition's role as coordinating entity for numerous agencies that provide housing, services & support to the homeless in our community, inviting entities to join the initiative & support the Coalition with all of our partners to address strategic initiatives to prevent & end homelessness. Membership application is available on our website.

2) Invitations are communicated/announced at publicly posted on community bulletin boards & released through electronic media that includes website, social media & the CoC list serve. CoC members invite community members such as county-wide community task force meetings, Coalition meetings, business districts, etc. & through many networking opportunities.

3) The CoC ensures effective communication with individuals with disabilities by posting content and documents on website that is responsive to screen-reader software.

4) The CoC solicits new members throughout the year, openly accepting

membership applications at meetings, email & website. The CoC also distributes notices of meetings each month with the date, time, & location & meeting agenda.

5) Homeless/formerly homeless are encouraged to join the CoC during events such as Point in Time, homeless advisory meetings (all homeless-local mental health authority), etc., all throughout the year. The CoC will continue to encourage those who are homeless or formerly homeless to join the CoC.

1B-3. Public Notification for Proposals from Organizations Not Previously Funded.

Applicants must describe:

- 1. how the CoC notifies the public that it is accepting project application proposals, and that it is open to and will consider applications from organizations that have not previously received CoC Program funding, as well as the method in which proposals should be submitted;**
- 2. the process the CoC uses to determine whether the project application will be included in the FY 2019 CoC Program Competition process;**
- 3. the date(s) the CoC publicly announced it was open to proposal;**
- 4. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats; and**
- 5. if the CoC does not accept proposals from organizations that have not previously received CoC Program funding or did not announce it was open to proposals from non-CoC Program funded organizations, the applicant must state this fact in the response and provide the reason the CoC does not accept proposals from organizations that have not previously received CoC Program funding.**
(limit 2,000 characters)

1) The CoC actively notifies & encourages new proposals/applicants who are not currently funded. Communication via: email to CoC membership with attachments, posting on CoC website, social media, informational about the CoC process. The CoC has an ongoing process to encourage new entities to apply. The CoC is the City's contact for any potential applicant. The CoC ensures training/education are provided to help prospects become proficient with all funding regulations. On July 22, 2019, the CoC began notifying the public by releasing a local Request for Proposal for DV & CoC bonus. The RFP was sent to 450+ CoC members & non-members. The Coalition announced on July 22nd that a public informational meeting would be held for those entities interested in submitting a new project proposal or a proposal for a DV Bonus or Bonus project. On August 6th the public informational meeting was held to answer questions & provide information for potential applicants. Handouts highlighting project criteria as well as the competition timeline, as posted in the RFP, were distributed to attendees.

2) The Letter of Intent defined the method for submitting proposals with performance, based scoring & rating by the Independent Review Team. Notification to all participants, new & renewal, on acceptance/rejection of the application was sent August 26, 2019 that included an appeal process. No local appeals were filed.

3) Letter of Intent released to public July 22, 2019 to CoC Members & posted on our website on July 22nd.

4) All materials for the request of proposals from the community are made available electronically, meetings are held in ADA Accessible locations &

accommodations for hearing, sight & language translation are made available.
5) When Letter of Intent is released to public, all are encouraged to apply, to include those who have never been funded by Continuum of Care dollars. This year, the CoC is recommending funding for a first time CoC funded agency.

1C. Continuum of Care (CoC) Coordination

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1C-1. CoCs Coordination, Planning, and Operation of Projects.

Applicants must select the appropriate response for each federal, state, local, private, other organizations, or program source the CoC included in the planning and operation of projects that serve individuals experiencing homelessness, families experiencing homelessness, unaccompanied youth experiencing homelessness, persons who are fleeing domestic violence, or persons at risk of homelessness.

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Yes
Head Start Program	Yes
Funding Collaboratives	Yes
Private Foundations	Yes
Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs	Yes
Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs	Yes
Housing and service programs funded through other Federal resources	Yes
Housing and services programs funded through State Government	Yes
Housing and services programs funded through Local Government	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	
Quasi-governmental agency	Yes

Local Governments	Yes
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1C-2. CoC Consultation with ESG Program Recipients.

Applicants must describe how the CoC:
1. consulted with ESG Program recipients in planning and allocating ESG funds;
2. participated in the evaluating and reporting performance of ESG Program recipients and subrecipients; and
3. ensured local homelessness information is communicated and addressed in the Consolidated Plan updates.
(limit 2,000 characters)

The CoC consults with the City ESG recipients:
1) On May 2, 2019, the City of El Paso as ESG recipient consulted with the CoC in planning & allocating ESG Funds. Annually, the City, Entitlement City, distributes a comprehensive survey to their award recipients for feedback & input. There were no recommended changes made to the previous year's allocation of ESG Program funds. The Policies & Procedures covering the 2019-2020 funding year, which incorporated the allocation of ESG funds, were distributed. The City of received the official 2019 PIT (sheltered/unsheltered) March 2019. The CoC also consults with the TX Dept. who is a recipient of ESG. The consultation is done via Texas Homeless Network who arranges a CoC coordinated conference call between TX & CoCs.
2) The CoC communicates individual ESG sub-recipient performance to the City as ESG recipient on a quarterly, semi-annual & annual basis. Annually, the CoC provides actual performance by ESG component compared to local benchmarks which is uploaded to IDIS for CAPER reporting. The City has an active MOU with the CoC regarding the planning & allocation of ESG funds & performance monitoring. All ESG recipients have language in their contract referencing this monitoring as well as a copy of the benchmarks established annually by the Performance & Benchmarks committee & approved by the CoC Board. The Coalition serves as ESG Coordinator on behalf of the TX Dept of Housing & Community Affairs, the state ESG Entitlement entity, for the allocation of ESG funding. ESG awards are made by the CoC Board, therefore, all performance reporting for state-funded ESG subrecipients is provided to the CoC Board following the same timeline as described above.
3) The CoC has provided HIC & PIT data to the City along with specific population information for Veterans, Families, Individuals, etc. The CoC has provided specific feedback about strategies for addressing homelessness as a part of the City's Con Plan process.

1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions. Yes to both

Applicants must indicate whether the CoC provided Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area.

1C-2b. Providing Other Data to Consolidated Plan Jurisdictions. Yes

Applicants must indicate whether the CoC ensured local homelessness information is communicated to Consolidated Plan Jurisdictions within its geographic area so it can be addressed in Consolidated Plan updates.

1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

Applicants must describe:

- 1. the CoC’s protocols, including protocols for coordinated entry and the CoC’s emergency transfer plan, that prioritize safety and incorporate trauma-informed, victim-centered services; and**
- 2. how the CoC, through its coordinated entry, maximizes client choice for housing and services while ensuring safety and confidentiality. (limit 2,000 characters)**

The CoC coordinates with our local Domestic Violence shelter for the safety needs needed by victims and survivors of DV and Sexual Assault:

1)The DV Emergency Transfer Plan prioritizes safety and victim centered services to prioritize safety. Our DV provider who is active in the CoC, offers trauma-informed, victim centered services that focus on maintaining safety/security, referrals to PH interventions that prioritizes safety, confidential ES and 24 hour hotline. The Transfer Plan also requires all CoC providers to be trauma-informed and to troubleshoot other possible options to resolve in a safe way.

2)Coordinated Entry Policies ensure survivors have access to all resources. Coordinated Entry Staff (CES) staff will receive ongoing training on safety protocols, how to identify participants fleeing or attempting to flee DV or sexual assault. Currently, CE refers DV victims to DV center hotline. The CoC is working with our DV provider to implement their newly funded CE project. The shelter assists victims to navigate the criminal justice & social service systems to meet their needs & maintain their safety, based on choice. DV Provider operates the only safe and confidential shelter for victims and sexual assault (86 beds) & a TH shelter with 15 beds. As part of the CoC, the shelter provides consistent guidance to the CoC & community on issues surrounding victims & provides needed services. CoC coordinates housing services w/shelters through referral & collaboration at the DV Center to ensure victims are given safe options & safety planning is received. Safety & security are maintained through safety planning & following all applicable laws & statutes guiding confidentiality & disclosure of victims. CoC ensures DV training so non-victim service providers are knowledgeable about safety precautions & resources to assist victims.

1C-3a. Training–Best Practices in Serving DV Survivors.

Applicants must describe how the CoC coordinates with victim services providers to provide training, at least on an annual basis, for:

- 1. CoC area project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence; and**
 - 2. Coordinated Entry staff that addresses safety and best practices (e.g., Trauma Informed Care) on safety and planning protocols in serving survivors of domestic violence.**
- (limit 2,000 characters)**

The Center Against Sexual and Family Violence (CASFV) is the CoCs only VAWA shelter and housing provider. CASFV coordinates with community provider's semi-annual training. CoC provides regular training & support to the Coordinated Entry administrator to ensure that staff have a thorough understanding of DV providers/projects, dynamics of domestic violence privacy and confidentiality. Training ensures that assessments are consistent, & all protocols are followed so that all clients are assessed equally, with an emphasis on minimizing trauma for these clients. CoC has consistently monitored data, i.e PIT, HIC, APR, CAPER, to assess the needs of the community when analyzing gaps in services. Based on 2019 PIT data that 49.4% of homeless families & 7.4% of individual's experience DV, CoC continues to prioritize this subpopulation for available funding opportunities. To ensure safety for victims, protocols are established for CE to bypass regular service providers when appropriate & direct to a DV hotline. Otherwise, specific questions facilitate alternate interventions, relying on the guidance/expertise of DV providers in serving DV in a true client-centered and trauma-informed approach based on what they identify as their immediate need.

1C-3b. Domestic Violence–Community Need Data.

Applicants must describe how the CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking.
(limit 2,000 characters)

The CoC HMIS identifies victims/survivors referred directly to shelters who otherwise could not be accommodated by dedicated programs due to lack of beds. In addition, Center Against Sexual and Family Violence enters data in a comparable database. The CoC provides on-going training to CE staff on safety planning, addressing physical and emotional safety, privacy/confidentiality, legal protection, cycle of violence, culturally-relevant services, emergency needs of participants, trauma-informed care and practices. CE Policies mandate that CE lead provide updated information on programs best equipped to serve households experiencing DV based on location, program model & linkages to other supportive services and that survivors are safely referred through a 'warm hand off'. Data from the 2019 PIT was utilized in analyzing data and found that families were more likely to have experienced domestic violence at a rate of 49.4% versus individuals at 7.4%. The CoC has consistently monitored data, i.e. PIT, HIC, APR, CAPER to assess the needs of the community when analyzing gaps in services. The CoC Board will continue to prioritize this population for available funding. A large portion of data is collected from the DV ES, a state-wide DV comparable database. The CoC will begin to utilize data from law enforcement and HMIS to better understand the magnitude of DV, dating violence, sexual assault and stalking.

***1C-4. PHAs within CoC. Attachments Required.**

Applicants must submit information for the two largest PHAs or the two PHAs with which the CoC has a working relationship within the CoC’s geographic area.

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2018 who were experiencing homelessness at entry	PHA has General or Limited Homeless Preference	PHA has a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On
City of El Paso Public Housing Authority			
County of El Paso Public Housing Authority			

1C-4a. PHAs’ Written Policies on Homeless Admission Preferences.

Applicants must:

1. provide the steps the CoC has taken, with the two largest PHAs within the CoC’s geographic area or the two PHAs the CoC has working relationships with, to adopt a homeless admission preference—if the CoC only has one PHA within its geographic area, applicants may respond for one; or

2. state that the CoC does not work with the PHAs in its geographic area. (limit 2,000 characters)

1) The CoC continues to take active measures to educate The City of El Paso PHA on homelessness in El Paso and the need for PH options outside of CoC funded PH programs. As a result the local PHA has adopted a homeless preference for public housing. Currently, discussions are taking place to expand the preference to include HCV. The County of El Paso PHA has partnered with the Coalition for strategic planning efforts and reviewing their policies to possibly have a homeless preference. The CoC continues to have one-on-one meetings and email communication coupled with statistics on our existing PSH programs. Through this process the CoC and PHAs have been able to discuss the current needs of the homeless.

2) The CoC actively works with the 3 PHAs in the geographic area; they are the City of El Paso PHA, County of El Paso PHA and Town of Antony PHA. The City of El Paso PHA provides a greater access to the HCV and Public Housing Programs, 37 vouchers for chronically homeless and manages the HUD VASH vouchers in collaboration with the local VA. The El Paso County manages HUD VASH vouchers in collaboration with the VA and Mainstream Vouchers.

1C-4b. Moving On Strategy with Affordable Housing Providers.

Applicants must indicate whether the CoC has a Moving On Strategy with affordable housing providers in its jurisdiction.

No

1C-5. Protecting Against Discrimination.

Applicants must describe the actions the CoC has taken to address all forms of discrimination, such as discrimination based on any protected classes under the Fair Housing Act and 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing. (limit 2,000 characters)

The CoC has taken action to address all forms of discrimination in housing. The CoC Board spent several months improving the CoC anti discrimination policy. The CoC Governance Charter were adopted in March 2019. The revisions required that CoC and ESG funded programs provide equal access to housing regardless of race, color, national origin, religion, sex, familial status, disability, or gender identity. CoC and ESG programs are required to have program focused anti discrimination policy. The CoC conducts annual training at general membership meetings on how to identify and address discrimination. The CoC Governance Charter also addresses Equal Access to Housing.

***1C-5a. Anti-Discrimination Policy and Training.**

Applicants must indicate whether the CoC implemented an anti-discrimination policy and conduct training:

1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?	Yes
2. Did the CoC conduct annual CoC-wide training with providers on how to effectively address discrimination based on any protected class under the Fair Housing Act?	Yes
3. Did the CoC conduct annual training on how to effectively address discrimination based on any protected class under 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing?	Yes

***1C-6. Criminalization of Homelessness.**

Applicants must select all that apply that describe the strategies the CoC implemented to prevent the criminalization of homelessness in the CoC’s geographic area.

1. Engaged/educated local policymakers:	<input checked="" type="checkbox"/>
2. Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
3. Engaged/educated local business leaders:	<input checked="" type="checkbox"/>
4. Implemented communitywide plans:	<input type="checkbox"/>
5. No strategies have been implemented:	<input type="checkbox"/>
6. Other:(limit 50 characters)	
CIT Diversion Program	<input checked="" type="checkbox"/>

	<input type="checkbox"/>
	<input type="checkbox"/>

1C-7. Centralized or Coordinated Assessment System. Attachment Required.

Applicants must:

- 1. demonstrate the coordinated entry system covers the entire CoC geographic area;**
 - 2. demonstrate the coordinated entry system reaches people who are least likely to apply for homelessness assistance in the absence of special outreach; and**
 - 3. demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner.**
- (limit 2,000 characters)**

1)El Paso County, as the operator of Coordinated Entry System (CES), ensures 100% coverage of the CoC geographic area, El Paso County, through guiding principles within their governing jurisdiction. The CoC's entire geographic area is accessible to CE processes either through the designated Coordinated Entry centers, the 2-1-1 community information and referral hotline, one of the many shelter and program participants, or a street outreach team.

2)El Paso County has partnered with the local 2-1-1 and will serve as the entry point to Coordinated Entry. Our local Homeless Outreach Consortium will work closely with Coordinated Entry to ensure those living in encampments receive on-going outreach and support; a population that are resistant to services of any kind. The Homeless Outreach Consortium will also be working closely with El Paso Police Department Crisis Intervention Team again to reach out to those who are highly resistant to receiving assistance.

3)The El Paso County Coordinated Entry System links to street outreach efforts so that people sleeping on the streets are prioritized for assistance in the same manner as any other person assessed through the Coordinated Entry process. Street outreach teams are considered an access point for the CE process, and they will operate as such. They will seek to engage persons who may be served through CE but who are not currently seeking assistance, or are unable to seek assistance.

4)Coordinated Entry System utilizes VI-SPDAT. There are a total of three assessment tools, one for families, one for individuals, one for youth. These tools have aided the community in implementing a prioritization scheme, which is prioritizing PSH and Mid Term RRH programs for those who are a higher acuity.

1D. Continuum of Care (CoC) Discharge Planning

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1D-1. Discharge Planning Coordination.

Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1E. Local CoC Competition

Instructions

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***1E-1. Local CoC Competition–Announcement, Established Deadline, Applicant Notifications. Attachments Required.**

Applicants must indicate whether the CoC:

1. informed project applicants in its local competition announcement about point values or other ranking criteria the CoC would use to rank projects on the CoC Project Listings for submission to HUD for the FY 2019 CoC Program Competition;	Yes
2. established a local competition deadline, and posted publicly, for project applications that was no later than 30 days before the FY 2019 CoC Program Competition Application submission deadline;	Yes
3. notified applicants that their project application(s) were being rejected or reduced, in writing along with the reason for the decision, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline; and	Yes
4. notified applicants that their project applications were accepted and ranked on the CoC Priority Listing in writing, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline.	Yes

1E-2. Project Review and Ranking–Objective Criteria.

Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2019 CoC Program Competition:

1. Used objective criteria to review and rank projects for funding (e.g., cost effectiveness of the project, performance data, type of population served);	Yes
2. Included one factor related to improving system performance (e.g., exits to permanent housing (PH) destinations, retention of PH, length of time homeless, returns to homelessness, job/income growth, etc.); and	Yes
3. Included a specific method for evaluating projects submitted by victim services providers that utilized data generated from a comparable database and evaluated these projects on the degree they improve safety for the population served.	Yes

1E-3. Project Review and Ranking–Severity of Needs and Vulnerabilities.

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Applicants must describe:
1. the specific severity of needs and vulnerabilities the CoC considered when reviewing and ranking projects; and
2. how the CoC takes severity of needs and vulnerabilities into account when reviewing and ranking projects.
(limit 2,000 characters)

1)The CoC Board utilized HUDs Scoring Tool for the 3rd year. The tool places an increased emphasis on serving households who are high acuity. The CoC Board places emphasis on chronically homeless households, households who have no income, households with criminal histories, households with severe mental health, physical disabilities and vulnerable populations such as DV Victims, Veterans and Youth. The CoCs main priority is reducing the number of chronically homeless in our community.

2)The CoC Independent Review Team (IRT) focused on the barriers mention in #1 as well as those households who were living on the streets. The scoring tool utilized the previous two years gave additional points to programs who were serving a higher number of CH. Evaluation of all project proposals included Housing First:

- a.Rapid placement regardless of barriers
- b.Project conducting outreach from the streets rather than ES
- c.High acuity – Additional points for multiple disabilities

Over the past several years, the CoC was able to make strides with ALL CoC funded projects, so that they were prioritizing chronically homeless families and individuals. The scoring tool utilized the last two years gave additional points to programs who were serving a higher number of CH. Applicants were scored on utilization rates, funding utilization, length of stay in PH, commitment to Housing First principles, and participation in coordinated entry. Over the years we have been able to increase beds dedicated to CH in existing programs. All new PH programs are focusing on the DV, CH population and/or DedicatedPLUS and were prioritized in Tier 1.

1E-4. Public Postings–CoC Consolidated Application. Attachment Required.

Applicants must:
1. indicate how the CoC made public the review and ranking process the CoC used for all project applications; or
2. check 6 if the CoC did not make public the review and ranking process; and
3. indicate how the CoC made public the CoC Consolidated Application—including the CoC Application and CoC Priority Listing that includes all project applications accepted and ranked or rejected—which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the FY 2019 CoC Program Competition application submission deadline; or
4. check 6 if the CoC did not make public the CoC Consolidated Application.

Public Posting of Objective Review and Ranking Process

Public Posting of CoC Consolidated Application including: CoC Application, CoC Priority Listing, Project Listings

1. Email	<input checked="" type="checkbox"/>	1. Email	<input checked="" type="checkbox"/>
2. Mail	<input checked="" type="checkbox"/>	2. Mail	<input checked="" type="checkbox"/>
3. Advertising in Local Newspaper(s)	<input type="checkbox"/>	3. Advertising in Local Newspaper(s)	<input type="checkbox"/>
4. Advertising on Radio or Television	<input type="checkbox"/>	4. Advertising on Radio or Television	<input type="checkbox"/>
5. Social Media (Twitter, Facebook, etc.)	<input type="checkbox"/>	5. Social Media (Twitter, Facebook, etc.)	<input type="checkbox"/>
6. Did Not Publicly Post Review and Ranking Process	<input type="checkbox"/>	6. Did Not Publicly Post CoC Consolidated Application	<input type="checkbox"/>

1E-5. Reallocation between FY 2015 and FY 2018.

Applicants must report the percentage of the CoC’s ARD that was reallocated between the FY 2015 and FY 2018 CoC Program Competitions.

Reallocation: 21%

1E-5a. Reallocation–CoC Review of Performance of Existing Projects.

Applicants must:
1. describe the CoC written process for reallocation;
2. indicate whether the CoC approved the reallocation process;
3. describe how the CoC communicated to all applicants the reallocation process;
4. describe how the CoC identified projects that were low performing or for which there is less need; and
5. describe how the CoC determined whether projects that were deemed low performing would be reallocated.
(limit 2,000 characters)

The CoC has implemented a reallocation process for the past 4 years. The CoC considers reallocation an important tool to make strategic improvements to the homeless system and actively reviews performance of projects to ensure HUD funding is utilized for projects that meet priority needs within the community. For example, the CoC has prioritized rapid re-housing and permanent supportive housing for Chronic through reallocation as a strategy to reduce the length of time homeless on the CoC’s System Performance and to increase the number of PSH units to serve the most vulnerable populations through coordinated entry. Annually during the Rank and Review process an independent review committee reviews the performance of existing CoC Program-funded projects and determines whether to recommend reallocation. The CoC Board has the final decision to reallocate funding to create a new project. Funding is then provided to new project(s) that have been reviewed and ranked in priority order by the independent review committee then approved by the CoC Board.

Utilizing this process, between 2015-2018, a cumulative total of \$???? Has been reallocated; equaling ?? percent of the CoC's ARD. Reallocation will occur in a transparent, universal, and performance-based manner.

DV Bonus

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

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<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1F-1 DV Bonus Projects.

Applicants must indicate whether the CoC is requesting DV Bonus projects which are included on the CoC Priority Listing: No

Applicant Name	DUNS Number
This list contains no items	

2A. Homeless Management Information System (HMIS) Implementation

Intructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

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The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>

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2A-1. HMIS Vendor Identification. Clarity Human Services

Applicants must review the HMIS software vendor name brought forward from FY 2018 CoC Application and update the information if there was a change.

2A-2. Bed Coverage Rate Using HIC and HMIS Data.

Using 2019 HIC and HMIS data, applicants must report by project type:

Project Type	Total Number of Beds in 2019 HIC	Total Beds Dedicated for DV in 2019 HIC	Total Number of 2019 HIC Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) beds				0.00%
Safe Haven (SH) beds				0.00%
Transitional Housing (TH) beds				0.00%
Rapid Re-Housing (RRH) beds				0.00%
Permanent Supportive Housing (PSH) beds				0.00%
Other Permanent Housing (OPH) beds				0.00%

All fields in 2A-2 must be completed. If a particular project type does not exist in the CoC then enter "0" for all cells in that project type.

2A-2a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-2.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-2., applicants must describe:

- 1. steps the CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and**
 - 2. how the CoC will implement the steps described to increase bed coverage to at least 85 percent.**
- (limit 2,000 characters)**

The following community-wide initiatives including an HMIS Commitment Letter, Data Migration project and revised City Policies & Procedures resolves a six year gap in significant data missing from the El Paso CoC HMIS system that will increase bed coverage to above 85% for each project type currently at or below 84.99%. An HMIS Commitment Letter dated August 15, 2018, was signed by the Opportunity Center for the Homeless (OC) committing to the El Paso CoC Board its intent to be fully compliant with respect to all HMIS data on all agency programs effective April 1, 2019. Compliance with HMIS data means that all local HMIS Participation Standards will be met including having an executed Participation Agreement on file with the HMIS Lead, fulfilling Financial Requirements of the HMIS Lead if any, conforming to Data Timeliness (<=5 days after client enters or exits a program), Data Completeness and Accuracy (entering complete data per the current HMIS Data Standards as published by HUD) and having more than two Trained Users. The OC has multiple programs including ES, TH, PH and SROs that have not participated in the geographical HMIS since 2012. Although the April 1, 2019 deadline was not fully met, a Data Migration covering all programs over a three-year period was successfully completed on August 27, 2019. Furthermore, P&Ps of the City of El Paso, as entitlement entity for federal funds, incorporated an HMIS mandate at the agency level for all homeless programs awarded CDBG funds. The City's P&Ps were approved on September 17, 2019 and contracts for subrecipient awards are pending, however, the OC is currently the anticipated subrecipient of up to four awards under the CDBG entitlement over the next two years. Training has been provided to the OC by the HMIS Administrator to continue data entry efforts since the completion of the data migration project.

***2A-3. Longitudinal System Analysis (LSA) Submission.**

Applicants must indicate whether the CoC submitted its LSA data to HUD in HDX 2.0. Yes

***2A-4. HIC HDX Submission Date.**

Applicants must enter the date the CoC submitted the 2019 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX). 05/13/2019
(mm/dd/yyyy)

2B. Continuum of Care (CoC) Point-in-Time Count

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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Resources:

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<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

The FY 2019 CoC Program Competition Notice of Funding Availability at:

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2B-1. PIT Count Date. 01/24/2019

Applicants must enter the date the CoC conducted its 2019 PIT count (mm/dd/yyyy).

2B-2. PIT Count Data–HDX Submission Date. 04/30/2019

Applicants must enter the date the CoC submitted its PIT count data in HDX (mm/dd/yyyy).

2B-3. Sheltered PIT Count–Change in Implementation.

Applicants must describe:

1. any changes in the sheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and

2. how the changes affected the CoC’s sheltered PIT count results; or
3. state “Not Applicable” if there were no changes.

(limit 2,000 characters)

(limit 2,000 characters)

1) For the past 10 years, the PIT for the Sheltered, is a thorough process identifying those who are experiencing homelessness and who are in ES or TH. There was a minor change from previous years, an app was utilized, CountingUS. The amount of data collected did not change.

2) The change did not affect the results

3) Not Applicable

***2B-4. Sheltered PIT Count–Changes Due to Presidentially-declared Disaster.**

Applicants must select whether the CoC added or removed emergency shelter, transitional housing, or Safe-Haven inventory because of funding specific to a Presidentially-declared disaster, resulting in a change to the CoC’s 2019 sheltered PIT count. No

2B-5. Unsheltered PIT Count–Changes in Implementation.

Applicants must describe:
1. any changes in the unsheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and
2. how the changes affected the CoC’s unsheltered PIT count results; or
3. state “Not Applicable” if there were no changes.
(limit 2,000 characters)

- 1) For the past 10 years, the PIT, Unsheltered, is a thorough process identifying those who are experiencing homelessness and residing in places not meant for human habitation. There was a minor change from previous years, an app was utilized, CountingUS. The amount of data collected did not change.
- 2) The change did not affect the results
- 3) Not Applicable

***2B-6. PIT Count–Identifying Youth Experiencing Homelessness.**

Applicants must:

Indicate whether the CoC implemented specific measures to identify youth experiencing homelessness in their 2019 PIT count. No

2B-7. PIT Count–Improvements to Implementation.

Applicants must describe the CoC’s actions implemented in its 2019 PIT count to better count:
1. individuals and families experiencing chronic homelessness;
2. families with children experiencing homelessness; and
3. Veterans experiencing homelessness.
(limit 2,000 characters)

For the past 10 years, the PIT, Sheltered and Unsheltered, is a thorough process identifying those who are experiencing homelessness and chronic homelessness. This year our community implemented the PIT with an app, CountingUs. The 2019 PIT was both sheltered and unsheltered. All shelter case managers are thoroughly trained on HIC and PIT. Shelters are provided with a

list of critical data elements expected to be collected and receive training on how data is submitted into the app. Data gathered from PIT is comprehensive from shelters serving:

- 1) individuals chronic and non-chronic,
- 2) families with children chronic and non-chronic; and
- 3) veterans chronic and non-chronic.

In addition to demographic questions, the Coalition requests that each person experiencing homelessness on the date of the PIT complete a survey to inform the CoC about their homelessness, i.e. how long they've been homeless, the reasons why they are homeless or continue to be homeless, whether or not they have any physical/mental disability which contributes to their homelessness, along with a question regarding any services they've required but not received. Responses from this survey are used throughout the year to assess gaps in services and unmet need and to illustrate the nature and scope of homelessness in the El Paso CoC.

3A. Continuum of Care (CoC) System Performance

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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***3A-1. First Time Homeless as Reported in HDX.**

Applicants must:

Report the Number of First Time Homeless as Reported in HDX.	1,973
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3A-1a. First Time Homeless Risk Factors.

Applicants must:

- 1. describe the process the CoC developed to identify risk factors the CoC uses to identify persons becoming homeless for the first time;**
- 2. describe the CoC's strategy to address individuals and families at risk of becoming homeless; and**
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time. (limit 2,000 characters)**

1) As reported last year, risk factors were identified for individuals/families who have become homeless for the first time utilizing HMIS. Factors identified, include young mothers with children less than 3 years of age, complete families who were less than 3 months in prior living situation; and youth living with family/friends.

2) Strategies that the CoC uses to address individuals/families at risk of becoming homeless are: programs that provide financial management, credit repair, childcare, utility & rental assistance services (homeless prevention) to help at risk households maintain their housing. Local Legal Aid provides free legal services to assist households who are illegally evicted and may become

homeless. Another strategy is to use prevention resources to keep people where they are, using its prevention resources to target funding and services earlier when the housing crisis begins. The CoC continues to work with entitlement community to increase the amount of prevention funding. The CoC holds regular committee meetings with agencies administering prevention/rapid rehousing funds to discuss barriers to services, such as “timing out” of welfare benefits.

3) The Coalition is responsible for ensuring strategies have been established/implemented to meet this measure of Reducing the Number of First-Time Homeless.

***3A-2. Length of Time Homeless as Reported in HDX.**

Applicants must:

Report Average Length of Time Individuals and Persons in Families Remained Homeless as Reported in HDX.	68
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3A-2a. Strategy to Reduce Length of Time Homeless.

Applicants must:

- 1. describe the CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;**
 - 2. describe how the CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and**
 - 3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the length of time individuals and families remain homeless.**
- (limit 2,000 characters)**

1) Length of Time Homeless Persons in ES, SH and TH = 89 days. The CoC continues to increase inventory of appropriate and affordable housing. CE is a key system in rapidly coordinating housing opportunities. The CoC continues to work with the CE operator to improve process. The CoC establishes community standards for average length of stay for all ES & TH programs, promoting best practice models that decrease length of stay and increase stability in housing/successful exit to PH, increasing midterm RRH for households and addressing the lack of affordable housing and insufficient income as a part of our local Strategic Plan. CES Policies requires prioritization be given to households with the longest lengths of homelessness. Specific training, developed in collaboration with the ESG entitlement entity, is conducted at least annually to discuss barriers and review options available within the community. Efforts to engage landlords to lower barriers and increase affordable housing options is ongoing.

2) On a quarterly, semiannual and annual basis, utilizing HMIS data, the CoC monitors the average length of program stay and evaluates households with longest length of stay to determine their recurring factors. In addition to monitoring, we also provide needed tools and best practices to ensure length of stay is decreased. CoC is working with ES, RRH & TH programs to ensure they are connecting participants with employment opportunities & mainstream benefits. The El Paso CoC uses By Name list tools to track data regarding length of homelessness for specific populations including veterans, youth and

chronically homeless. CES Policies requires prioritization be given to households with the longest lengths of homelessness.
3) The Coalition along with the Performance and Benchmarks Committee is responsible for ensuring strategies have been established/implemented to meet this measure.

***3A-3. Successful Permanent Housing Placement and Retention as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid rehousing that exit to permanent housing destinations as reported in HDX.	34%
2. Report the percentage of individuals and persons in families in permanent housing projects, other than rapid rehousing, that retain their permanent housing or exit to permanent housing destinations as reported in HDX.	76%

3A-3a. Exits to Permanent Housing Destinations/Retention of Permanent Housing.

Applicants must:

- 1. describe the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;**
- 2. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;**
- 3. describe the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations; and**
- 4. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations.**

(limit 2,000 characters)

1) The CoC continues to emphasize Housing First and low/no barrier approach to help homeless persons obtain and maintain permanent affordable housing. A vital part of the strategy for the CoC to ensure that the CE is fully functional in identifying, prioritizing households with high acuity. The CoC has implemented a system for clients who are in PSH and have stabilized and whose service needs have decreased, these clients are offered PH options, which makes available units for moving persons directly from the street. The CoC works collaboratively with PSH partners in addressing and meeting this performance measure and strategies to make improvements. The Coalition continues efforts to engage landlords who are willing to offer low/no barrier housing to those experiencing homelessness. The CoC also focuses on connecting households to housing subsidies, i.e. PH, HCV, Section 811, Section 211.

- 2) The Coalition, Performance Committee and the Coordinated Assessment Oversight Committees are responsible for ensuring strategies have been established/implemented to meet this measure.
- 3) Strategies to increase rates at which households in PH, other than RRH retain their PH are, the CoC has been focusing with new local PH interventions that increase home based case managers to ensure that households in PH interventions receive case management while in the program, ensuring the engagement of clients to ensure that they are meeting their individualized service plans and are stable. The CoC is also focusing on improving access to healthcare, mental healthcare, mainstream benefits, etc.
- 4) The Coalition along with the Performance and Benchmarks Committee is responsible for ensuring strategies have been established/implemented to meet this measure.

***3A-4. Returns to Homelessness as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families returning to homelessness over a 6-month period as reported in HDX.	8%
2. Report the percentage of individuals and persons in families returning to homelessness over a 12-month period as reported in HDX.	6%

3A-4a. Returns to Homelessness–CoC Strategy to Reduce Rate.

Applicants must:

- 1. describe the strategy the CoC has implemented to identify individuals and persons in families who return to homelessness;
- 2. describe the CoC’s strategy to reduce the rate of additional returns to homelessness; and
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.
(limit 2,000 characters)

1)HMIS data is analyzed to identify characteristics of those households experiencing multiple bouts of homelessness in our community. The CoC identified common factors of households (families/individuals) by analyzing HMIS data. Based on data, the CoC reports to the Performance Committee, which is comprised of reps from ES, TH, mental health providers, CE staff, PH programs, will focus on identifying those who are returning to homelessness and target them for services that may have not been offered.

2)To reduce returns to homelessness, the CoC has implemented the following strategies: Coordinated Entry using VISPDAT to identify vulnerabilities of those experiencing homelessness, referral into PH program based on score, programs providing PSH must prioritize beds for those households with longest histories of homelessness and/or most episodes of homelessness, and provide best practices training on case management. The CoC feels that case management is crucial in ensuring that households are able to remain stably housed. Agencies providing RRH or TH assistance must make

accommodations to provide at least 6 months of follow-up services to ensure households have transitioned & remain stable in PH. This year, the CoC is implementing a total of 29 additional PSH beds (families and youth).
 3)The Coalition, Performance Committee and the Coordinated Assessment Oversight Committee are responsible for ensuring strategies have been established/implemented to meet this measure.

***3A-5. Cash Income Changes as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their employment income from entry to exit as reported in HDX.	27%
2. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their non-employment cash income from entry to exit as reported in HDX.	51%

3A-5a. Increasing Employment Income.

Applicants must:

- 1. describe the CoC's strategy to increase employment income;**
 - 2. describe the CoC's strategy to increase access to employment;**
 - 3. describe how the CoC works with mainstream employment organizations to help individuals and families increase their cash income; and**
 - 4. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase jobs and income from employment.**
- (limit 2,000 characters)**

1) The CoC continues to ensure program participants are connected with mainstream resources of non-employment AND employment income for which they are eligible. CoC has developed a process in identifying & implementing best practices, including supportive services for employment & client tailored wrap around services. Process helps the household & case manager identify the most appropriate income generating path for them, whether it's applying for public benefits due to disability or beginning the process of education & training leading to employment. Another key strategy implemented over the past year was our CoCs participation in the SSI/SSDI Outreach, Access, & Recovery (SOAR) process. CoC program-funded projects are required to participate in SOAR training & use the SOAR process to better identify, engage, & enroll homeless households with disabilities so they can receive cash assistance they are entitled to. A SOAR Steering committee has been established as an ongoing support system to assist those completing applications & discuss barriers & solutions encountered. This effort will continue indefinitely. The CoC has also organized partnerships between employment vendors for training & education. Learn Invest Focus Train (LIFT) is a partnership with TX Workforce, which focuses on training the parent(s) entering the workforce. TX Workforce routinely meets with homeless clients to develop plans on obtaining employment.

- 2) The CoC has a partnership with TX Department of Aging & Disability in working with head of households & individuals in gaining employment while receiving SSI/SSDI. The VAs Compensated Work Therapy works with homeless veterans to gain employment. The TX Workforce has a specialized program that targets those who are unemployed, provides assistance & necessary tools to obtain employment, i.e. transportation, equipment, uniforms, etc.
- 3) Coalition is responsible for ensuring strategies have been established/implemented to meet this measure.

3A-5b. Increasing Non-employment Cash Income.

Applicants must:

- 1. describe the CoC's strategy to increase non-employment cash income;**
- 2. describe the CoC's strategy to increase access to non-employment cash sources;**
- 3. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase non-employment cash income.**

1)The CoC continues to ensure program participants are connected with mainstream resources of non-employment AND employment income for which they are eligible. The CoC continues to focus on increasing access to non-employment cash income that includes providing best practices, such as SOAR. The CoC has begun discussions to authorize CoC program staff to have the ability to complete SNAP and TANF applications on behalf of program participants.

CoC has established a goal of 54% of program participants exiting programs with non-employment income. CoC has developed a process in identifying & implementing best practices, including supportive services for employment & client tailored wrap around services. This process helps the household & case manager identify the most appropriate income generating path for them, whether it's applying for public benefits due to disability or beginning the process of education & training leading to employment.

2)The CoC is supported by Workforce Solutions Borderplex and offers program staff on how to utilize online job search engine for maximizing job matches & resume building. In addition, specialized training. CoC has also organized partnerships between employment vendors for training & education. Learn Invest Focus Train (LIFT) is a partnership with TX Workforce, which focuses on training the parent(s) entering the workforce.

3) The Coalition and the Performance Committee is responsible for ensuring strategies have been established/implemented to meet this measure

3A-5c. Increasing Employment. Attachment Required.

Applicants must describe how the CoC:

- 1. promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and**
- 2. is working with public and private organizations to provide meaningful, education and training, on-the-job training, internship, and employment opportunities for residents of permanent supportive housing that further**

**their recovery and well-being.
(limit 2,000 characters)**

1)The CoC is supported by Workforce Solutions Borderplex. WSB offers program staff on how to utilize online job search engine for maximizing job matches and resume building. In addition, specialized training is offered on how to build relationships with community employers and how to match appropriately. Implementation of mentioned strategies has a result of increased earned income, ultimately retention of housing stability. The CoC systematically shares information on job fairs, employer connect events and job postings through the CoC email listserv (450+ contacts). Partner agencies include TX Workforce and other local agencies, school districts, nonprofit housing and services providers, faith-based organizations, private business to include manufacturing, food processing, retail, etc. The VA host annual Veteran Stand Down event to assist veterans in accessing employment opportunities. The CoC continues to identify & implement best practices that include supportive services for employment & client tailored wrap around services. This process helps the household & case manager identify the most appropriate income generating path for them, whether it's applying for public benefits due to disability or beginning the process of education & training leading to employment. CoC has also organized partnerships between employment vendors for training & education. Learn Invest Focus Train (LIFT) is a partnership with TX Workforce, which focuses on training the parent(s) entering the workforce. Our community has had a high success with increasing earned income for those who are homeless and undocumented.

2) The Coalition is responsible for ensuring strategies have been established/implemented to meet this measure.

3A-5d. Promoting Employment, Volunteerism, and Community Service.

Applicants must select all the steps the CoC has taken to promote employment, volunteerism and community service among people experiencing homelessness in the CoC's geographic area:

1. The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	<input type="checkbox"/>
2. The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery).	<input type="checkbox"/>
3. The CoC trains provider organization staff on connecting program participants with formal employment opportunities.	<input type="checkbox"/>
4. The CoC trains provider organization staff on volunteer opportunities for program participants and people experiencing homelessness.	<input type="checkbox"/>
5. The CoC works with organizations to create volunteer opportunities for program participants.	<input type="checkbox"/>
6. The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	<input type="checkbox"/>
7. Provider organizations within the CoC have incentives for employment.	<input type="checkbox"/>
8. The CoC trains provider organization staff on helping program participants budget and maximize their income to maintain stability in permanent housing.	<input type="checkbox"/>

**3A-6. System Performance Measures 06/01/2019
Data-HDX Submission Date**

Applicants must enter the date the CoCs submitted its FY 2018 System Performance Measures data in HDX. (mm/dd/yyyy)

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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3B-1. Prioritizing Households with Children.

Applicants must check each factor the CoC currently uses to prioritize households with children for assistance during FY 2019.

1. History of or Vulnerability to Victimization (e.g. domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of previous homeless episodes	<input checked="" type="checkbox"/>
3. Unsheltered homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input checked="" type="checkbox"/>
5. Bad credit or rental history	<input checked="" type="checkbox"/>
6. Head of Household with Mental/Physical Disability	<input checked="" type="checkbox"/>

3B-1a. Rapid Rehousing of Families with Children.

Applicants must:

1. describe how the CoC currently rehouses every household of families with children within 30 days of becoming homeless that addresses both housing and service needs;

2. describe how the CoC addresses both housing and service needs to ensure families with children successfully maintain their housing once

assistance ends; and
3. provide the organization name or position title responsible for overseeing the CoC’s strategy to rapidly rehouse families with children within 30 days of them becoming homeless. (limit 2,000 characters)

- 1) The CoC recognizes that the Coordinated Entry System is the key to rapidly rehousing households. In alignment with the HEARTH Act, the goal is to house families with children within 30 days of becoming homeless. From 2017 to 2019 PIT, we have seen a 31% decrease, a result of adding substantial new RRH capacity. When a household has been identified for a PH option and a referral made, the household is placed in a temporary shelter. Within 48 hours, the PH provider quickly identifies the household and processes their entry into the available PH program. The CoC has developed toolkits (cooperative landlords, standardized forms, available housing options) that expedite this process. As the CoC increases RRH and PSH inventory, it will give households viable PH options. Additional efforts in the community include shortening length of stays in transitional housing programs.
- 2) CoC members, along with Coalition staff, have attended the VA-sponsored Rapid Rehousing Institute and have coordinated quarterly training sessions for RRH providers to review best practices, barriers to success, and peer to peer sharing. The CoC provides continual training for shelter support staff, to ensure that households are exiting to PH.
- 3) The Coalition is responsible for ensuring strategies have been established/implemented to meet this measure.

3B-1b. Antidiscrimination Policies.

Applicants must check all that apply that describe actions the CoC is taking to ensure providers (including emergency shelter, transitional housing, and permanent housing (PSH and RRH)) within the CoC adhere to antidiscrimination policies by not denying admission to or separating any family members from other members of their family or caregivers based on any protected classes under the Fair Housing Act, and consistent with 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing.

1. CoC conducts mandatory training for all CoC- and ESG-funded housing and services providers on these topics.	<input type="checkbox"/>
2. CoC conducts optional training for all CoC- and ESG-funded housing and service providers on these topics.	<input type="checkbox"/>
3. CoC has worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	<input checked="" type="checkbox"/>
4. CoC has worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within the CoC geographic area that might be out of compliance and has taken steps to work directly with those facilities to come into compliance.	<input checked="" type="checkbox"/>

3B-1c. Unaccompanied Youth Experiencing Homelessness–Addressing Needs.

Applicants must indicate whether the CoC’s strategy to address the

unique needs of unaccompanied youth experiencing homelessness who are 24 years of age and younger includes the following:

1. Unsheltered homelessness	Yes
2. Human trafficking and other forms of exploitation	Yes
3. LGBT youth homelessness	Yes
4. Exits from foster care into homelessness	Yes
5. Family reunification and community engagement	Yes
6. Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs	Yes

3B-1c.1. Unaccompanied Youth Experiencing Homelessness–Prioritization Based on Needs.

Applicants must check all that apply that describes the CoC’s current strategy to prioritize unaccompanied youth based on their needs.

1. History of, or Vulnerability to, Victimization (e.g., domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of Previous Homeless Episodes	<input checked="" type="checkbox"/>
3. Unsheltered Homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input checked="" type="checkbox"/>
5. Bad Credit or Rental History	<input checked="" type="checkbox"/>

3B-1d. Youth Experiencing Homelessness–Housing and Services Strategies.

Applicants must describe how the CoC increased availability of housing and services for:

1. all youth experiencing homelessness, including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive; and

2. youth experiencing unsheltered homelessness including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive.

(limit 3,000 characters)

The CoC continues to make substantial progress with regard securing funding opportunities from ESG, CoC, HHS & other HUD-funded projects to create new & support existing youth-focused programs. The Housing & Service strategies are:

1)The County PHA was awarded the Family Unification vouchers for youth. The City PHA is in the process of applying for vouchers under the Foster Youth to Independence Initiative.

- 2) In partnership with the City/County, the CoC has implemented a strategy to address ending youth homelessness, 'By Name' List. This process has improved the ability to identify all homeless youth sheltered & unsheltered.
- 3) Street outreach programs assist El Paso youth access homeless services, PH, shelters, building awareness of homeless youth issues in the community. Continued youth focused outreach team conducts presentations in the community & has developed a network of partners that help identify & refer youth, including those known to be homeless as well as those couch surfing in the school districts. Also through the street outreach partnership, we cross refer clients to other programs & receive referrals from them.
- 4) Advocacy at the TX Legislative session increased resources for youth to develop a transitional program for female youth & to expand social services to an existing transitional program.
- 5) CE continues to utilize the youth adapted VI-SPDAT to link youth to housing/services. All programs mentioned use CES to effectively utilize the Youth VI-SPDAT to link youth to housing/service solutions to include those fleeing sex trafficking & violence.
- 6) The CoC continues to prioritize youth for funding under the TX ESG & has implemented an ES for male homeless youth, RRH for youth, TH program for LGBTQ youth, PSH for youth & has expanded HHSP funded ES capacity. The CoC has developed & integrated youth voices/input to implement effective services for youth.
- 7) An ES for youth implemented the Safe Place program which currently has over 60 community partners who display the SAFE Place sign on their building & their staff have been trained to greet youth in trouble & to refer them to the youth shelter.
- 8) A Youth Drop-In Center is on schedule to open before year-end for youth up to age 22. In this project, survivors of trafficking, youth victims of other crimes, & youth who are at high risk of exploitation will be provided with a welcoming, safe, drop-in space at which they can access basic needs & a comprehensive array of supports customized to their stage of readiness for change. At the Center's other programs & partners, Drop-in Center visitors can access individualized crisis intervention, advocacy & case management, counseling, support groups, harm reduction education, community & relationship building, assistance with applying for crime victim compensation, & enrollment assistance in educational & housing opportunities.

3B-1d.1. Youth Experiencing Homelessness—Measuring Effectiveness of Housing and Services Strategies.

Applicants must:

- 1. provide evidence the CoC uses to measure each of the strategies in question 3B-1d. to increase the availability of housing and services for youth experiencing homelessness;**
- 2. describe the measure(s) the CoC uses to calculate the effectiveness of both strategies in question 3B-1d.; and**
- 3. describe why the CoC believes the measure it uses is an appropriate way to determine the effectiveness of both strategies in question 3B-1d. (limit 3,000 characters)**

The CoC utilizes data driven evidence to measure the most recent performance outcomes for increased housing and services for all youth, sheltered and unsheltered. The data reviewed was

- Longitudinal Systems Analysis – 10/1/2017 to 9/30/2018
 - System Performance Measurement – 10/1/2017 to 9/30/2018
 - CoC APR – 10/1/2017 to 9/30/2019
- Data was reviewed for the youth outreach programs, ES youth and TH youth programs. Specific data was reviewed
- Exits from ES and TH youth programs – How many are exiting to housing destinations
 - Exits from RRH and PSH youth programs – How many are remaining in PH
 - Youth Street Outreach – how many are engaged
 - Youth Street Outreach – how many are exiting streets

Although the LSA does not provide specific data on youth only, we are able to view the demographics by age and housing type to determine capacity through bed utilization. The CoC also utilizes the annual PIT to review trend data on the youth that are captured. All providers of Housing and Services for Youth contribute to HMIS, therefore, using HMIS as the primary resource to measure and evaluate Youth programs is appropriate and comprehensive.

3B-1e. Collaboration–Education Services.

Applicants must describe:

- 1. the formal partnerships with:**
 - a. youth education providers;**
 - b. McKinney-Vento LEA or SEA; and**
 - c. school districts; and**

- 2. how the CoC collaborates with:**
 - a. youth education providers;**
 - b. McKinney-Vento Local LEA or SEA; and**
 - c. school districts.**

(limit 2,000 characters)

- 1)The CoC has formal partnerships with Region 19, Local Education Service Center and with McKinney-Vento school district homeless liaisons who serve on the Coalition Board. At quarterly meetings liaisons provide information regarding the needs of homeless children.
- 2)The CoC works closely with the McKinney-Vento State Education Agency (SEA), Texas Education Agency who has a subcontract with the Texas Homeless Education Office. At bi annual meetings with the Texas Homeless Education Office (THEO) and all area school Districts mentioned in #3 below, discussed are the rights and privileges of homeless children. THEO tailors training to the unique needs of our geographic area, a county that borders with Mexico.
- 3)The CoC with El Paso ISD, Ysleta ISD, Socorro ISD, Canutillo ISD, Clint ISD, Anthony ISD, Fabens ISD meets quarterly to address the rights of homeless students in their school districts, transportation issues, communication with shelters to ensure that children are connected to a liaison, coordination between shelters and homeless liaisons to ensure timeliness.
- 4)The CoC collaborates with Region 19 and all homeless liaisons. CoC ensures that McKinney-Vento educational services are being met, programs are actively engaging with schools, & the CoC's policies include educational needs of youth,

ensuring homeless children in CoC & ESG programs are enrolled in school & connected to services in collaboration with School District Homeless Liaisons. Providers who work with families with children or unaccompanied youth attend State & local education meetings. Provider staff at family programs meet with relevant school personnel in the appropriate school district to discuss issues the children in the program may be experiencing that may impact their education. The CoC provides quarterly training on HUD funded programs & eligibility.

3B-1e.1. Informing Individuals and Families Experiencing Homeless about Education Services Eligibility.

Applicants must describe policies and procedures the CoC adopted to inform individuals and families who become homeless of their eligibility for education services. (limit 2,000 characters)

Providers who work with families with children or unaccompanied youth attend State & local education meetings. Provider staff at family programs have a designated position (family advocate) that work with and meet with relevant school personnel in the appropriate school district to discuss issues the children in the program may be experiencing that may impact their education. Emergency Shelters and Transitional Housing programs have policy/procedures, publically posted, informing residents of their right to educational services for homeless children. At the time of intake, Case Managers provide information to residents that details the steps which will be taken to ensure that parents are aware of and take advantage of their rights under McKinney-Vento, to include, uniforms, transportation, school supplies and after school tutoring which is provided by Region 19, local Education Service Center. The CoC, SEA and LEA ensure that shelter staff are trained regularly on assuring that families seek out and receive services in a timely manner. The homeless liaisons and shelter staff work to maximize benefits for the homeless children. Quarterly meetings are held to discuss issues/barriers that are faced when dealing with school aged homeless children. The CoC provides quarterly training on HUD funded programs & eligibility. The CoC has a RRH program for youth that has a formalized MOU with a large school district

3B-1e.2. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.

Applicant must indicate whether the CoC has an MOU/MOA or other types of agreements with listed providers of early childhood services and supports and may add other providers not listed.

	MOU/MOA	Other Formal Agreement
Early Childhood Providers	Yes	No
Head Start	Yes	No
Early Head Start	Yes	No
Child Care and Development Fund	Yes	No
Federal Home Visiting Program	No	No
Healthy Start	No	No

Public Pre-K	Yes	No
Birth to 3 years	Yes	No
Tribal Home Visting Program	No	No
Other: (limit 50 characters)		
Local Education Service Center	Yes	No

3B-2. Active List of Veterans Experiencing Homelessness.

Applicant must indicate whether the CoC uses an active list or by-name list to identify all veterans experiencing homelessness in the CoC. Yes

3B-2a. VA Coordination–Ending Veterans Homelessness.

Applicants must indicate whether the CoC is actively working with the U.S. Department of Veterans Affairs (VA) and VA-funded programs to achieve the benchmarks and criteria for ending veteran homelessness. Yes

3B-2b. Housing First for Veterans.

Applicants must indicate whether the CoC has sufficient resources to ensure each veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach. Yes

3B-3. Racial Disparity Assessment. Attachment Required.

- Applicants must:**
- 1. select all that apply to indicate the findings from the CoC’s Racial Disparity Assessment; or**
 - 2. select 7 if the CoC did not conduct a Racial Disparity Assessment.**

1. People of different races or ethnicities are more likely to receive homeless assistance.	<input type="checkbox"/>
2. People of different races or ethnicities are less likely to receive homeless assistance.	<input type="checkbox"/>
3. People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
4. People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
5. There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>
6. The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>

7. The CoC did not conduct a racial disparity assessment.

X

4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

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4A-1. Healthcare—Enrollment/Effective Utilization

Applicants must indicate, for each type of healthcare listed below, whether the CoC assists persons experiencing homelessness with enrolling in health insurance and effectively utilizing Medicaid and other benefits.

Type of Health Care	Assist with Enrollment	Assist with Utilization of Benefits?
Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
Private Insurers:	Yes	Yes
Non-Profit, Philanthropic:	Yes	Yes
Other: (limit 50 characters)		
FQHCs	Yes	Yes

4A-1a. Mainstream Benefits.

Applicants must:

- 1. describe how the CoC systematically keeps program staff up to date regarding mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within the geographic area;**
- 2. describe how the CoC disseminates the availability of mainstream resources and other assistance information to projects and how often;**
- 3. describe how the CoC works with projects to collaborate with healthcare organizations to assist program participants with enrolling in**

health insurance;
4. describe how the CoC provides assistance with the effective utilization of Medicaid and other benefits; and
5. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy for mainstream benefits.
(limit 2,000 characters)

- 1) Mainstream benefit providers are partners & are regularly engaged with the CoC: TX HHS (SNAP, TANF, people of disabilities, etc.), El Paso County General Assistance, FQHCCs, and Molina Health Care. CoC provides SOAR training to providers to ensure quick access to SSA benefits. Partner providers assist with ACA applications and linkages to health care through mobile units, multiple clinics throughout the CoC’s geographical area and on-site visits to shelters.
- 2)CoC regularly invites State and local benefit programs to monthly meetings. CoC staff are regularly encouraged to attend benefits meetings & review benefit program websites to ensure they are aware of changes & opportunities. As information becomes available to CoC, emails are distributed to all CoC members. Program Staff at provider agencies are utilizing a resource directory for resources available for person’s experiencing homelessness.
- 3)The CoC systematically provides updated information to Case Managers through periodic training.
- 4)The CoC also collaborates with health care coordination organizations that help homeless apply for Affordable Care Act benefits and health services. TX HHS provides technical assistance to providers on accessing billing for Medicaid eligible expenses and access to WIC. TX HHS have presented to CoC how to access their website to assist clients in applying for benefits. Because TX is not a Medicaid expansion state, the CoC relies heavily on our local FQHCCs, many of whom are partners as described above. This allows for immediate health assessments, treatment, access to medications & ongoing health care while in the program.
- 5)The CoC Planning Committee along with the El Paso Coalition for the Homeless (Resource Facilitator) is responsible for ensuring strategies have been established/implemented.

4A-2. Lowering Barriers to Entry Data:

Applicants must report:

1. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition.	
2. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	
Percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	0%

4A-3. Street Outreach.

Applicants must:

- 1. describe the CoC’s street outreach efforts, including the methods it**

uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2. state whether the CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3. describe how often the CoC conducts street outreach; and
4. describe how the CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.
(limit 2,000 characters)

- 1) The CoC has developed an outreach consortium that covers 100% of the County to focus on identifying individuals experiencing homelessness. Funding resources from multiple donors and federal, state and local agencies have been combined to support this comprehensive multi-agency initiative which includes youth, LGBTQI, veterans, mentally ill, individuals & families who are on the street, in encampments or other places not meant for human habitation. It is understood that multiple contacts may be required prior to either engaging the homeless or linking them to the community’s CE process. When appropriate and agreed upon, triage is conducted utilizing the VISPDAT & those assessed are placed on the CoC’s acuity list.
- 2) The CoC utilizes CoC, ESG, SSVF, HHS and private foundation funds to ensure that outreach teams are covering 100% of the geographic area
- 3) Street Outreach occurs 7 days/week w/ varying shifts to accommodate the needs in the community & includes afterhours & emergencies.
- 4) CoC tailored its street outreach to target youth, LGBTQI, veterans, mentally ill, individuals & families. Teams target encampments that have a high concentration of those with long history of homelessness and have acuity. The CoC Outreach Consortium Committee is comprised of nine teams who meet monthly to coordinate the difficult challenges of engaging homeless clients.

4A-4. RRH Beds as Reported in HIC.

Applicants must report the total number of rapid rehousing beds available to serve all household types as reported in the Housing Inventory Count (HIC) for 2018 and 2019.

	2018	2019	Difference
RRH beds available to serve all populations in the HIC	132	156	24

4A-5. Rehabilitation/Construction Costs–New Projects. No

Applicants must indicate whether any new project application the CoC ranked and submitted in its CoC Priority Listing in the FY 2019 CoC Program Competition is requesting \$200,000 or more in funding for housing rehabilitation or new construction.

4A-6. Projects Serving Homeless under Other Federal Statutes. No

Applicants must indicate whether the CoC is requesting to designate one or more of its SSO or TH projects to serve families with children or youth defined as homeless under other federal statutes.